### Investor Presentation March 2024



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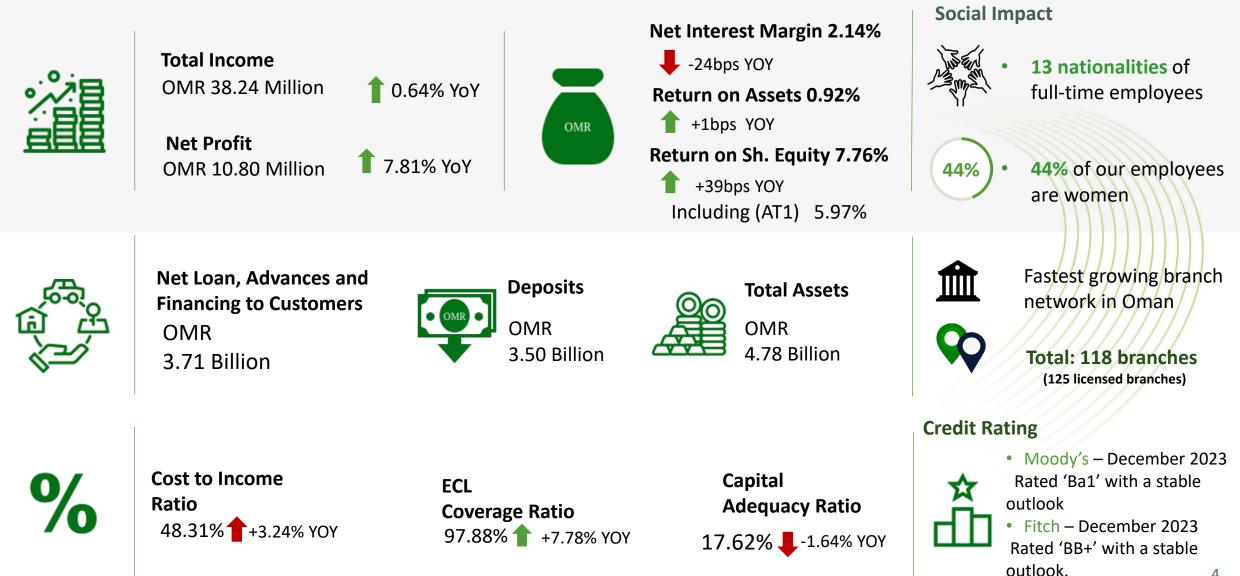


01	Bank Dhofar Overview Highlights and financial performance	
02	<b>Operating environment</b> Sultanate of Oman overview and Omani banking sector	
03	Business Strategy & Segmental Overview Strategy & Digital footprint	
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# **Bank Dhofar at a glance as at March 2024**





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# Fastest Growing Branch Network in Oman OER Business Summit Award





### **Overall Financial Performance** (March 2024)



### **Balance Sheet**

OMR million	March-23	March-24	Change
Net Loans, advances, and financing to customers	3,766	3,707	-1.6%
Cash and balances with Central Bank of Oman	126	130	3.3%
Investment securities	459	481	4.7%
Total Assets	4,686	4,785	2.1%
Customers' Deposit	3,299	3,499	6.1%
Due to banks	506	408	-19.3%
Total Equity	733	718	-2.0%
Total liabilities and equity	4,686	4,785	2.1%

### **Income statement**

OMR million	March-23	March-24	Change
Operating Income	38	38	0.6%
Operating Expenses	(17)	(18)	7.9%
Profit before Impairment & Tax Charges	21	20	-5.3%
Impairments	(9)	(7)	-19.7%
income Tax	(2)	(2)	-5.5%
Net Profit	10	11	7.8%

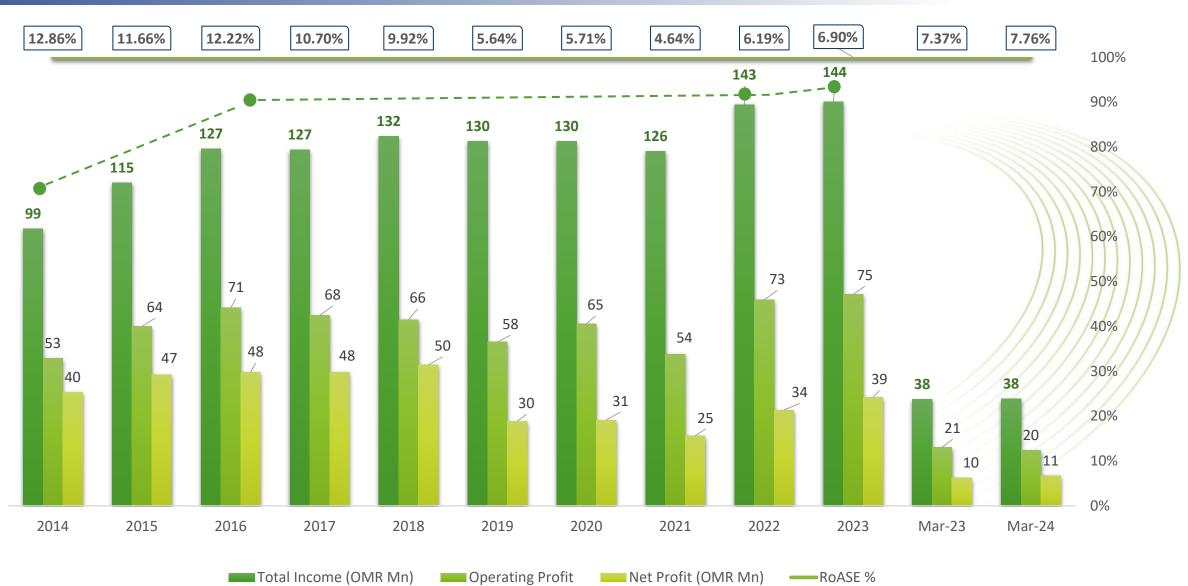
### Key Ratios

	March-23	March-24	Change
Total Capital Adequacy	19.26%	17.62%	-8.5%
CET1	14.28%	13.20%	-7.6%
Non-Performing Loan Ratio	6.88%	5.44%	-20.9%
ROSHE	7.37%	7.76%	5.3%
ROE (including AT1)	5.75%	5.97%	3.8%
ROA	0.91%	0.92%	1.1%
Net Interest Margin	2.38%	2.14%	-10.1%
Cost to Income Ratio	45.10%	48.30%	7.1%
Net loan to customers Deposits	117.95%	105.94%	-10.2%
		1111	1111

### **Key Highlights**

- One of the leading listed bank in Oman by total assets of OMR 4.79 billion and 1,702 employees as of March 2024.
- Market share in Oman Assets (13%) Loans (14%) Deposits (12%)
- Strong capital position with CAR at 17.62% and CET1 at 13.20% as of March 2024, which are well above the minimum regulatory requirements (12.25% and 8.25% respectively)
- Bank's Operating income increased from RO 38.00 m [Mar-23] to RO 38.24 m [Mar-24] an increase of 0.64%

# **Consistently profitable due to diversified and resilient business model**

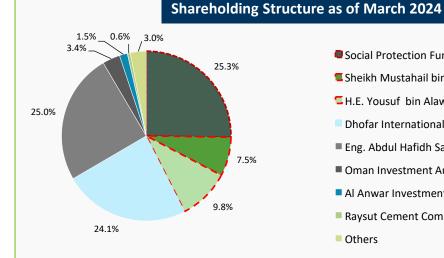




# **Shareholder's Structure & Asset composition**

### As at 31<sup>st</sup> March 2024





26%

### Social Protection Fund (Direct and Indirect)

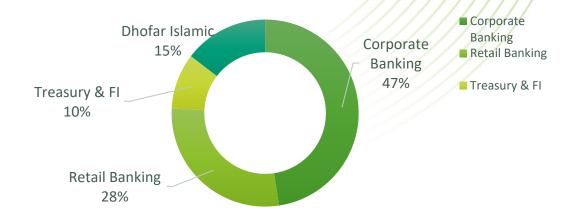
- **Sheikh Mustahail bin Ahmed Al-Ma'ashani & his companies**
- H.E. Yousuf bin Alawi bin Abdullah & his Cos.
- Dhofar International development & inv
- Eng. Abdul Hafidh Salim Rajab Al Ojaili & his Cos.
- Oman Investment Authority
- Al Anwar Investments (Al Yousuf Group)
- Raysut Cement Company
- Others

#### Strong Relations with the Omani Government and Protection Funds

- More than 28% ownership by government & Social Protection Fund in the Bank enabling strong relations
- Provider of banking services and products to the employees of the Ministry of Education, the Ministry of Health, the Ministry of Defense and Ministry of Finance
- The Bank will continue to strengthen its relationships with government institutions in Oman

#### **Total Assets Segmental Split as of March 2024** Corporate Banking Dhofar Islamic Retail Banking 17% Treasury and FI Dhofar Islamic Corporate Treasury and FI Banking 15% 42% **Retail Banking**

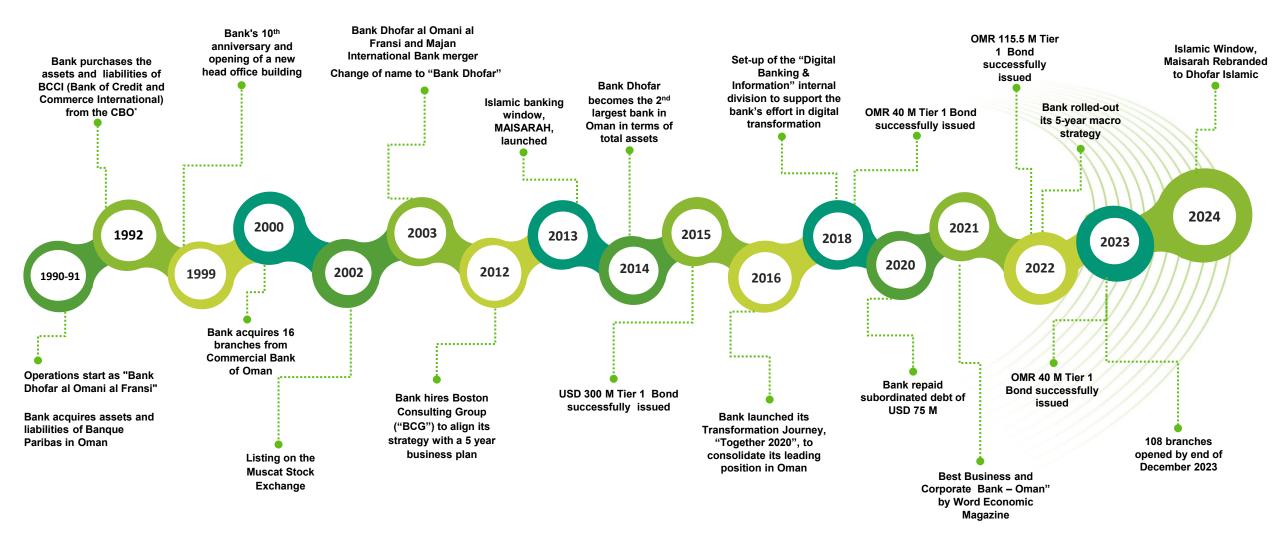
### **Operating Income Segmental Split as of March 2024**



# **Bank Dhofar's Historic Evolvement**



#### BANK DHOFAR HAS BEEN PROUDLY SERVING OMANI CUSTOMERS SINCE 1990



# **Bank Dhofar Key Credit Strengths**



#### 1. Leading Franchise in Oman

- » One of the leading listed bank in Oman by total assets, loans, and market capitalisation
- » Diversified product offering with a well-established retail banking franchise
- » Strong corporate banking platform supporting the Government of Oman
- » Award winning and one of the fastest growing Islamic banking windows in Oman

#### 6. Experienced & Seasoned Management

Experienced and dedicated management team with vast regional and global experience with leading financial institutions in both conventional banking and Islamic finance

#### 5. Diversified & Smart Distribution Channels

- » Strong distribution network with an optimal coverage (118 branches (including 24 Islamic branches), 199 ATMs, 44 CCDMs<sup>1</sup>, 69 FFMs<sup>2</sup> and 4 MFKs<sup>3</sup> as of March 2024)
- » Continuous branches modernisation with introduction of multi-function kiosk machine for convenient banking 24/7
- » Market-edge internet banking and mobile banking in Oman



#### 2. Government and Pension Funds

- Omani Protection funds owns c.25% of Bank Dhofar share capital
- High probability of support from the government, if required, given Bank Dhofar's systemic importance for the country

#### 3. Stable and Growing Operating Environment

- Stable banking sector
- Prudent regulatory environment
- Stable political system in the Oman with excellent diplomatic relationship in the region and around the globe
- Positioned to benefit from growth in Oman with economic diversification, favorable population demographics and clear policy measures.

#### 4. Solid and Robust Capitalisation

- » Strong capital position with CAR at 17.62% and CET1 at 13.20% as of March 2024, which are well above the minimum regulatory requirements (12.25%<sup>4</sup> and 8.25% respectively)
- » The Bank has been consistently paying dividends over the past 16 years
- Strong shareholder base which has consistently supported the bank's capital position

2. Full Function Machines ("FFMs")

1. Cash and Cheque Deposit Machines ("CCDMs")

3. Multi-Function Kiosk ("MFKs")

4. Including capital conservation buffers

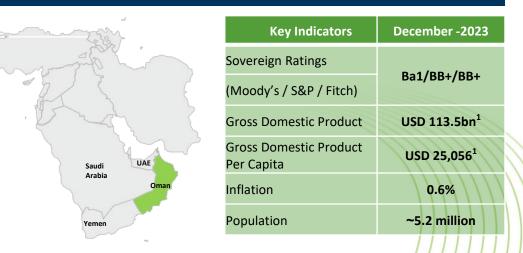
# **Overview of Sultanate of Oman**



#### Overview

### **Key Indicators**

- Oman 2<sup>nd</sup> largest country in the GCC with an area covering approximately 309,500 km<sup>2</sup>. Strategically placed on the Arabian Gulf, Oman is divided into 11 main governorates and shares borders with Saudi Arabia and UAE.
- Stable Political System Oman continues to follow peace-making foreign policy with focus on developing its economy
- Population of ~5.2mn predominantly represented by Omani Nationals account for 65% of the total population
- Resilient and Solid Economy focus on long-term planning with the implementation of a five-year economic development strategy plan.
- "Vision 2040" government led programme, aimed at creating wealth through economic diversification and private sector partnership, building world-class infrastructure, and preserving environment sustainability
- "Medium Term Fiscal Plan (MTFP) 2020-24" MTFP has borrowed the four objectives from Vision 2040 to articulate the MTFP. These objectives included economic diversification, creating investment chain value, governance of state-owned entities and social well being.

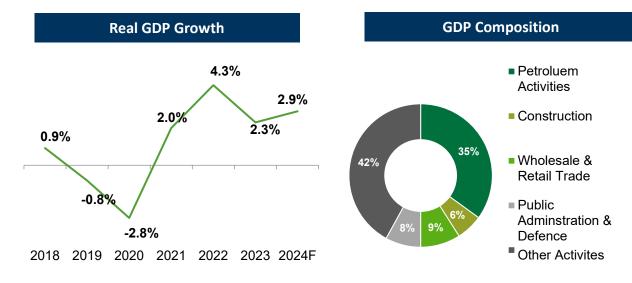


1. Source: 1. IMF World Economic Database 2. National Centre For Statistics & Information (NCSI)

### Oman Budget 2024 (OMR Mn)

Particulars	Budget'24	Budget'23	Var %	Actual'23	Var %
Oil Revenue	5,915	5,320	11%	6,883	-14%
Gas Revenue	1,575	1,400	13%	2,000	-21%
Other Revenue	3,520	3,330	6%	3,330	6%
Total Revenues	11,010	10,050	10%	12,213	-10%
Total Expenditure	11,650	11,350	3%	11,282	3%
(Deficit)/Surplus	(640)	(1,300)	51%	931	-169%

3. Source: National Centre For Statistics & Information (NCSI), MOF website



### **Omani Banking Sector**

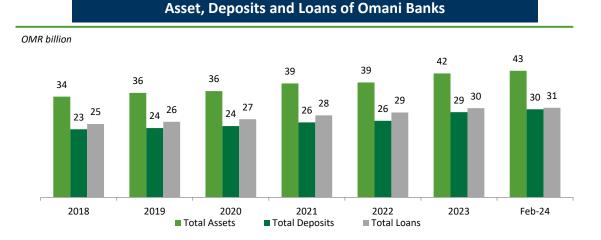


#### Overview of the Omani banking sector

- ▶ The Omani Banking Sector comprises 20 licensed banks, of which:
  - ▶ 15 conventional commercial banks: 6 locally incorporated and 9 branches of foreign banks
  - > 2 state-owned specialised banks: Oman Housing Bank and Development Bank
  - 2 full-fledged locally incorporated Islamic banks
- The Omani banking sector has been growing consistently in the past decade with banking assets reaching over OMR 43 billion in February 2024.
  - OMR 35 billion for conventional banks and OMR 7 billion for Islamic banks
  - ▶ Islamic banking sub-sector has been growing considerably in the past years
- > The banking sector has limited reliance on foreign funding, mainly due to strong domestic deposit base

#### **Regulatory Framework set by The Central Bank of Oman ("CBO")**

- Several regulatory and supervisory initiatives have been implemented by the CBO to develop a competitive and sound banking system
- Robust bank capitalization levels
  - Implementation of Basel III regulation
  - Introduction of a Prompt Corrective Action framework (the PCA) in 2005, which makes it mandatory for banks to take corrective actions if their total capital adequacy ratio falls below a certain level
- Credit quality and provisioning implementation of IFRS 9 for measuring and booking credit related provisions
- Funding and liquidity directing Omani banks towards a deposit-based funding and significant liquidity buffers
  - NSFR (minimum of 100%) and LCR (minimum of 100%): key reforms to maintain a stable funding profile and a sound liquidity level



#### Islamic Banking Assets of Omani Banks



#### Source: CBO Monthly Statistical Bulletin February 2024

### **Bank Dhofar Strategy**

بنلغظ فار BankDhofar

Enhance digital engagement through omnichannel & customercentered experiences

Acquire more customers, deepen & retain existing relationships by offering compelling value propositions

> Focus on simplifying processes to improve operational efficiency and managing expenses to maintain a healthy cost-income ratio

> > Prioritize ESG integration across our operations, investments, and risk management to foster sustainable development, commit to responsible banking practices and long-term value for all stakeholders

Enhance use of data, analytics and technology to improve productivity, agility and customer experience

Follow a disciplined risk management approach to protect the bank's systems and PRIORITIES safeguard customer privacy

Continue to attract, develop, and retain the best talent

EASY TO DEAL WITH • RELATIONSHIP LED To become the most preferred banking partner, trusted by customers for exceptional service RESPONSIBILE & SECURE delivery experience and THINKINGLONGTERM meaningful value OUR DURDOSE propositions

DIGITAL PERFORMANCE **ENGAGEMENT** CULTURE

> **CUSTOMER** CENTRICITY

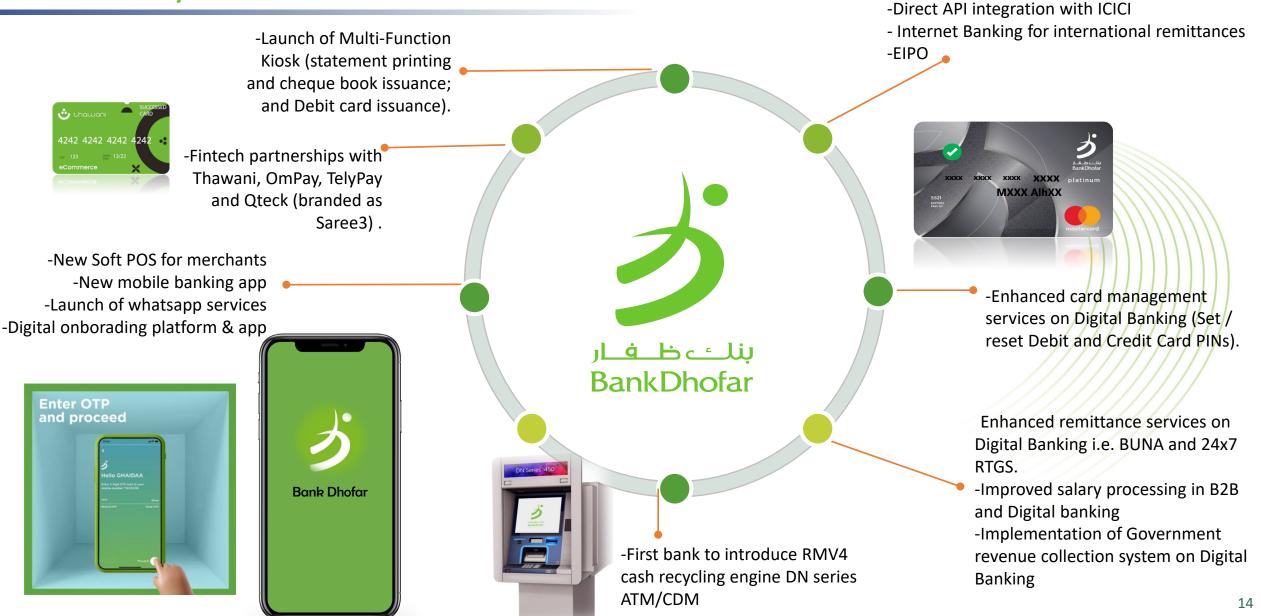
> > **OPERATIONAL**

**EXCELLENCE** 

**FUTURE PROOF TECHNOLOGY** OUR STRATEGIC

# **Digital Banking-**BankDhofar Wins 'Best Digital Bank of the Year' by TAS Business Awards





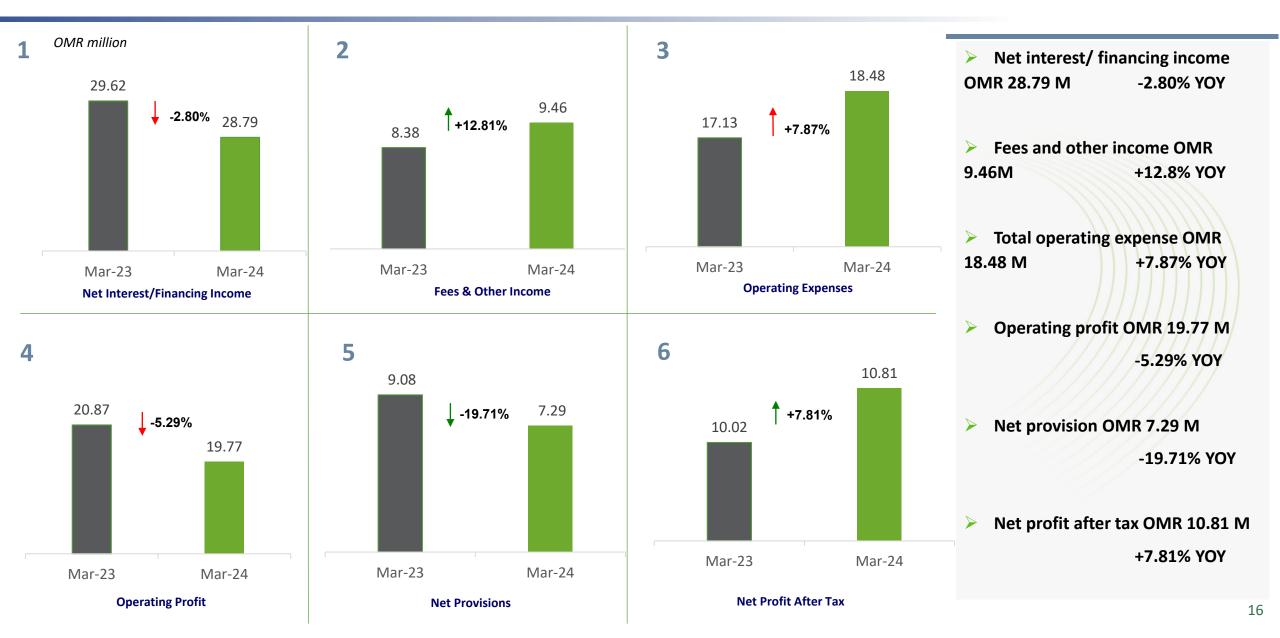
# **Broad-based & Diversified revenue growth across Business Segments**



Net Profit	Revenue %	Key segment highlights	Liabilities contribu	tion by segment
Retail Banking OMR 1.5 M +241% YoY	28%	<ul> <li>» 466,000 individual customers</li> <li>» Diverse retail products and services bancassurance.</li> <li>» Priority banking, Premier banking (Al Rifaa and Al Riadah), Youth, ladies and Student Banking</li> <li>» Emphasis on enhancing retail customer experience through internet banking, mobile banking, ATMs, CCDMs, and FFMs as alternatives to traditional branches.</li> </ul>	18% 8%	19%
Corporate & Wholesale Banking OMR 5.7 M +90% YoY	48%	<ul> <li>Over 28,000 wholesale and corporate banking customers served.</li> <li>Tailored services and products for large corporate and growing corporates in Oman.</li> <li>Project finance and syndication for infrastructure projects.</li> <li>Diverse client base across industries like trading, manufacturing, services, and contracting.</li> <li>Government banking unit focused on deposit mobilization from Government and Quasi Government institutions.</li> <li>Strengthening investment banking activities with a new proprietary investment department.</li> <li>Expansion of services to include asset management, private banking, and corporate advisory.</li> </ul>	5 Retail Treasury&FI Assets contribution	5% • Wholesale • Dhofar Islamic
Treasury & Financial Institutions OMR 2.1 M -57% YoY	10%	<ul> <li>Manages funding, liquidity, and risk (interest rate and exchange rate).</li> <li>Offers various financial products: money market, currency swaps, interest rate swaps, options, and plain vanilla currency transactions.</li> <li>Includes desks for Foreign Exchange and Derivatives Sales, Money Market, Fixed Income, and Interbank.</li> <li>Oversees international Correspondent Banking relationships.</li> <li>Provides access to a wide network of leading correspondent banks for corporate and retail clients.</li> </ul>	17% 15%	26%
Islamic Banking OMR 1.5 M -41% YoY	15%	<ul> <li>Over 75,000 Dhofar Islamic customers (individual &amp; wholesale banking).</li> <li>Launched in 2013, offering Shari'ah-compliant financial services.</li> <li>Provides retail, corporate, treasury, and investment banking services.</li> <li>Operates independently from the Bank's conventional banking operations.</li> <li>Established an Islamic finance banking team at the head office.</li> <li>Has 18 dedicated Islamic banking branches exclusively for Islamic banking customers.</li> <li>Awarded Best Islamic Bank in Oman in 2019 by Middle East Banking Awards, EMEA Finance.</li> </ul>	<ul><li>Retail</li><li>Treasury&amp;FI</li></ul>	<ul><li>42%</li><li>Wholesale</li><li>Dhofar Islamic 15</li></ul>

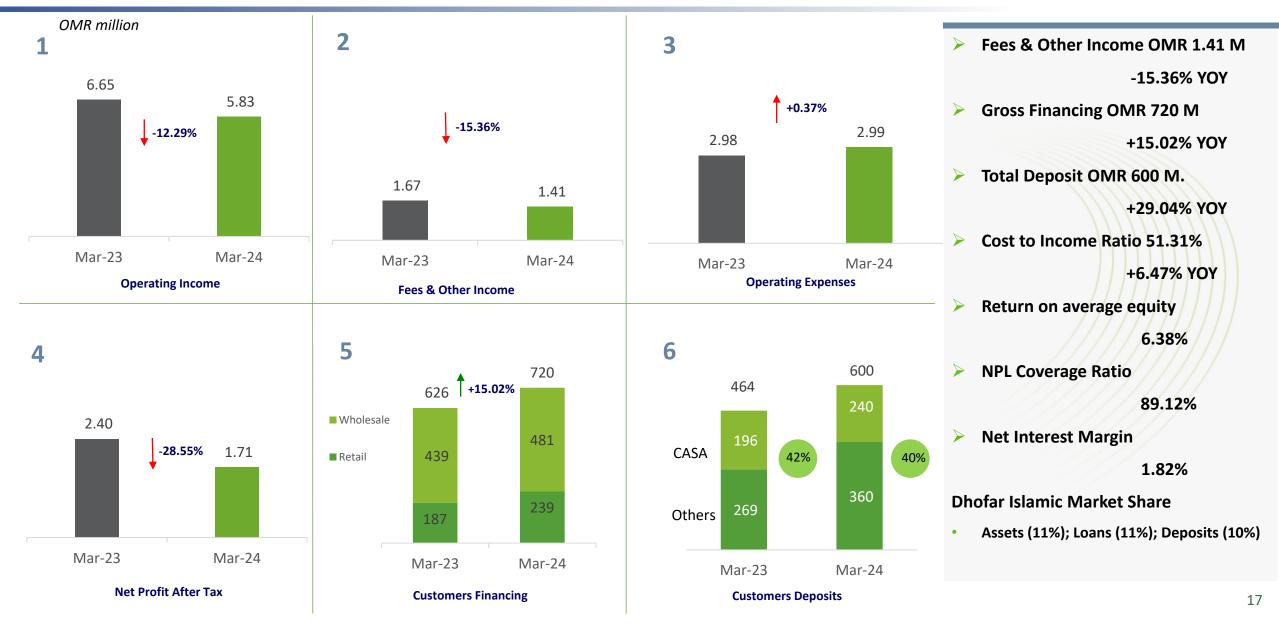
### **Consolidated Profit & Loss statement at a glance**





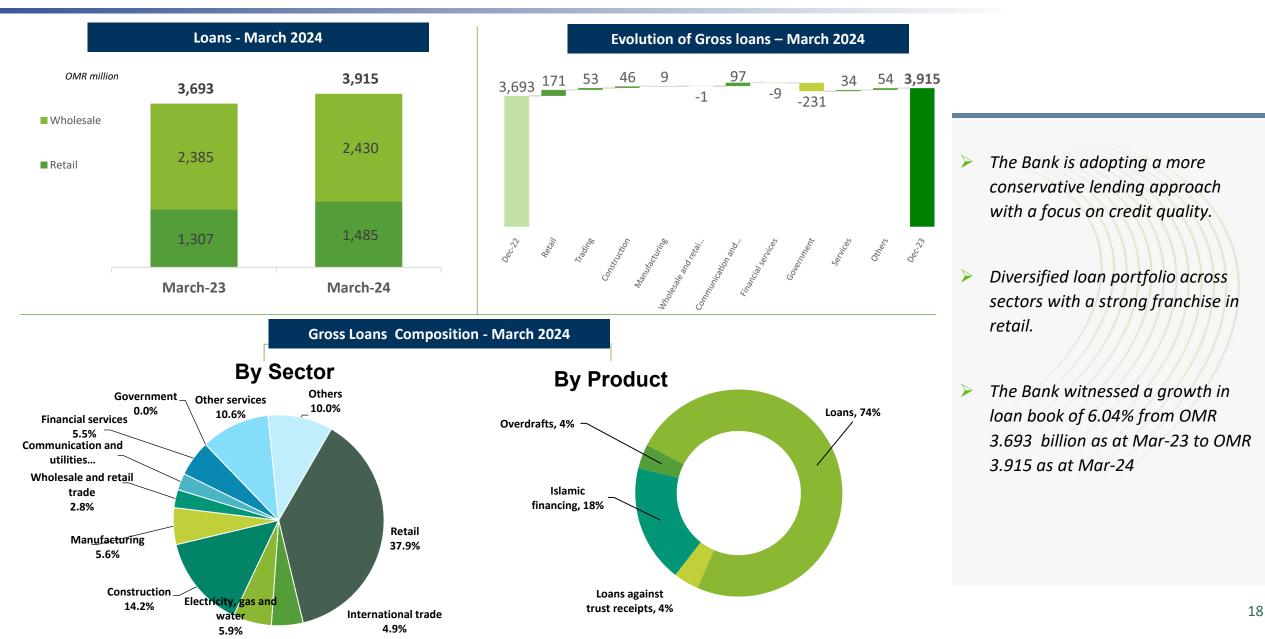


## **Dhofar Islamic window at a Glance**



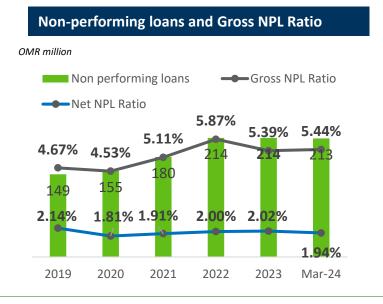
### **Gross Loans & Advances**



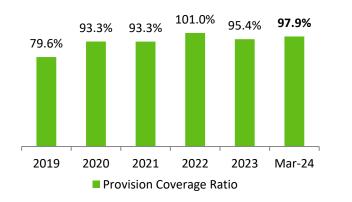


### **Credit Quality**





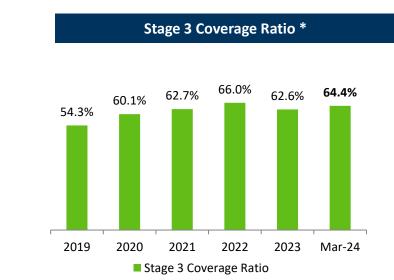
**Non-Performing Loans Coverage Ratio** 



#### Stage 2 Exposure & ECL

#### OMR million



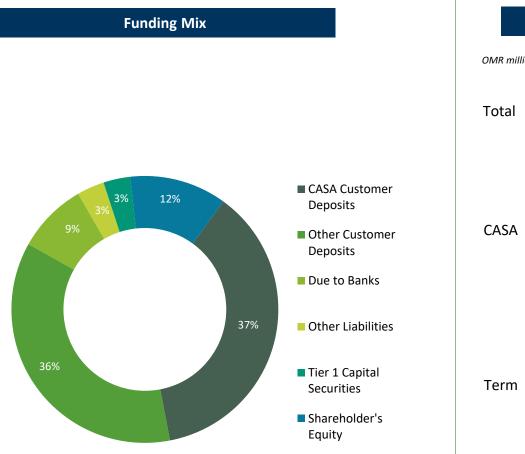


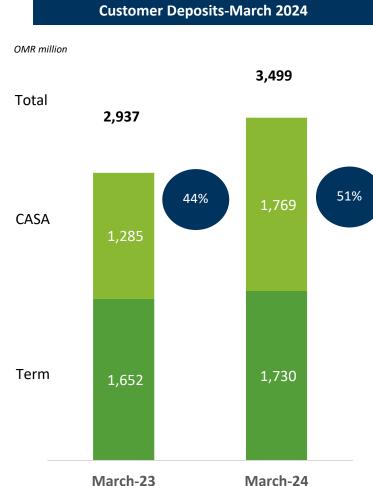
### Gross NPL ratio stood at 5.44%

- Net NPL (net of interest reserve & ECL) has decreased by 0.70% YOY from 2.64% in Mar-23 to 1.94% in Mar-24.
- NPL coverage ratio (total funded ECL stage 1,2&3 against funded stage 3 NPL) at 97.88% as at Mar-24.
- Stage 2 ECL to Exposure ratio has increased by 0.04% from 6.83% in Dec-23 to 6.87% in Mar-24.
- Stage 3 coverage ratio up to 64.4% in Mar-24.

# **Funding & Liquidity**







- Customer deposits marginally skewed towards term deposits with CASA's constituting 51% of the total deposits.
- Stable funding with access to diversified sources of funding
- The Bank is primarily customer deposit-funded with a broadly stable deposit base, including sticky deposits from GREs
- The Bank holds a portfolio of highly liquid investment securities mainly Omani sovereign instruments, available for repo, if needed
- LCR as at Mar-24 is 121.85%
- NSFR as at Mar-24 is 110.93%.

### **Profitability & Performance**

10%

2020

Net income from Islamic financing

12%

7%

2018

2019

NII

Net Revenue Breakdown

12%

2021

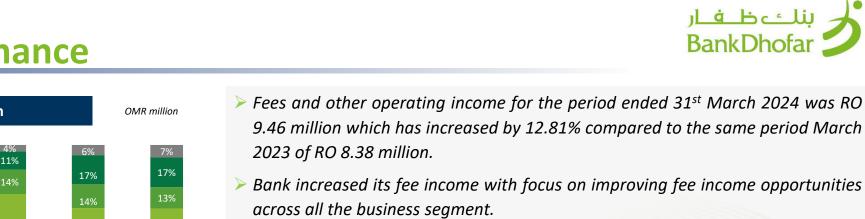
2022

Net F&C

2023

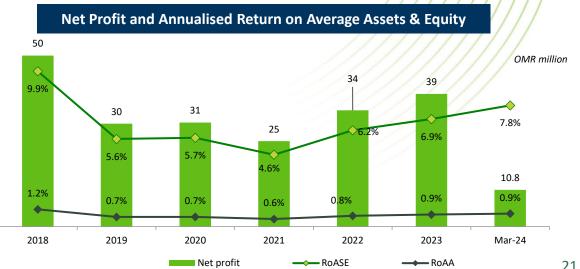
Other income

Mar-24



- The consolidated net profit as at 31<sup>st</sup> March 2024 recorded growth of 17.81% to reach RO 10.81 million compared to RO 10.02 million as at 31<sup>st</sup> March 2023.
- Increase in net provisions as the Bank continues to provide provisions for NPL.

Non-Funded Income									
	2019	2020	2021	2022	2023	Mar-24			
Net fees & commission									
income	14,227	13,589	15,447	14,892	24,692	6,636			
Miscellaneous income	1,967	1,587	1,291	2,693	2,273	444			
Total fees & commission	16,194	15,176	16,738	17,585	26,965	7,080			
FX & Investement income	4,712	7,177	7,285	3,151	6,297	2,375			
Total Non-funded income	20,906	22,353	24,023	20,736	33,262	9,455			

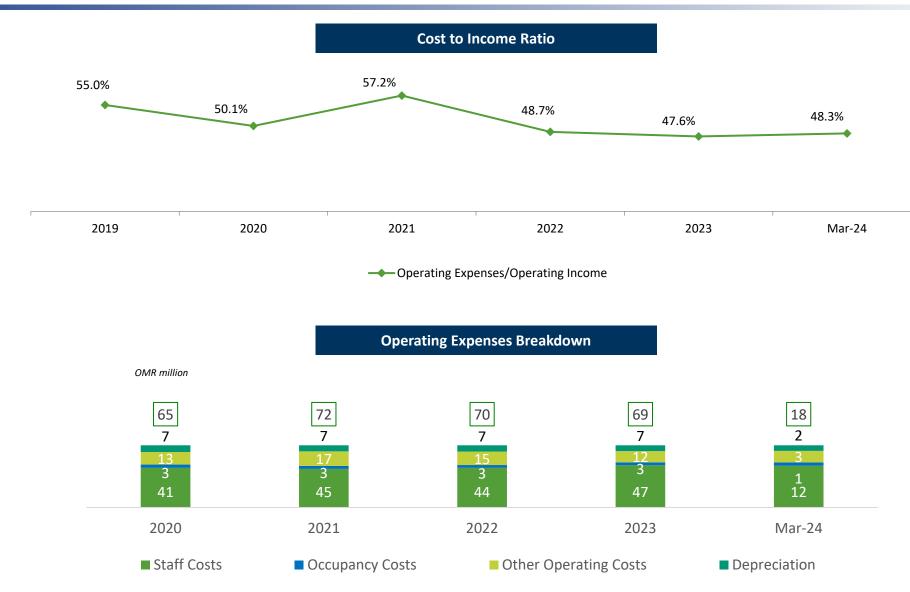


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# **Operating Expenses**

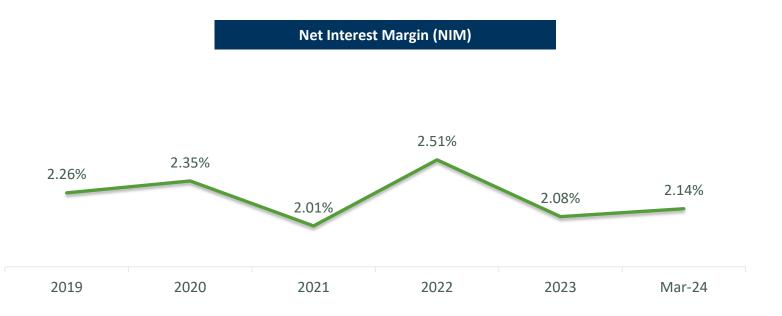


- Bank's operating expenses for Mar-24 are higher by 7.87% at RO 18.48 million from RO 17.13 million in Mar-23
- The improvement in cost to income ratio due to increased operating income and active cost management.
- The bank has made significant investments in technology and streamlining operations to improve controls and efficiency.
- The benefit of these investments will accrue in the coming years and is expected to further improve the cost to income ratio.



### Yield, COF & NIM Analysis





- The Yield has increased for the year by 0.07% . Increase of 0.16% YOY (Mar-23: 6.08%)
- Cost of Funds slightly increased for the year by 0.01%
- Net Interest Margin (NIM) stood at 2.14% YTD Mar-24 compared to 2.38% YTD Mar-23 and 2.08 % YTD Dec-23 due to lower net interest margins mainly attributed to the ongoing high cost of deposits in the market resulting in an increase in interest expense.
- The Bank has initiated steps to monitor and improve the Bank's interest yield and is also closely monitoring the cost of funds.
- Bank is actively managing NIM's and COF.

### بنكظفار BankDhofar

## **Capitalization Overview**



- Robust CAR and a comfortable capital position thanks to a combination of shareholder's equity, retained earnings and balance sheet optimization.
- The Bank reported capital ratio that is comfortably above the minimum regulatory limit.
- The Bank has consistently distributed dividends during the past few years.





### **Conclusion**



Fees & Other Income increased by 12.8% YOY;

Fee to Income ratio has increased to 24.72%



Net Profit increased by 7.81% YOY in March 2024



Cost to Income ratio stood at 48.3% as at March 2024



Focus on increasing footprint : 118 branches by March 2024



Focus on improving asset quality and prudent provision management



**Experienced Management team focused on driving performance** 



# Appendix

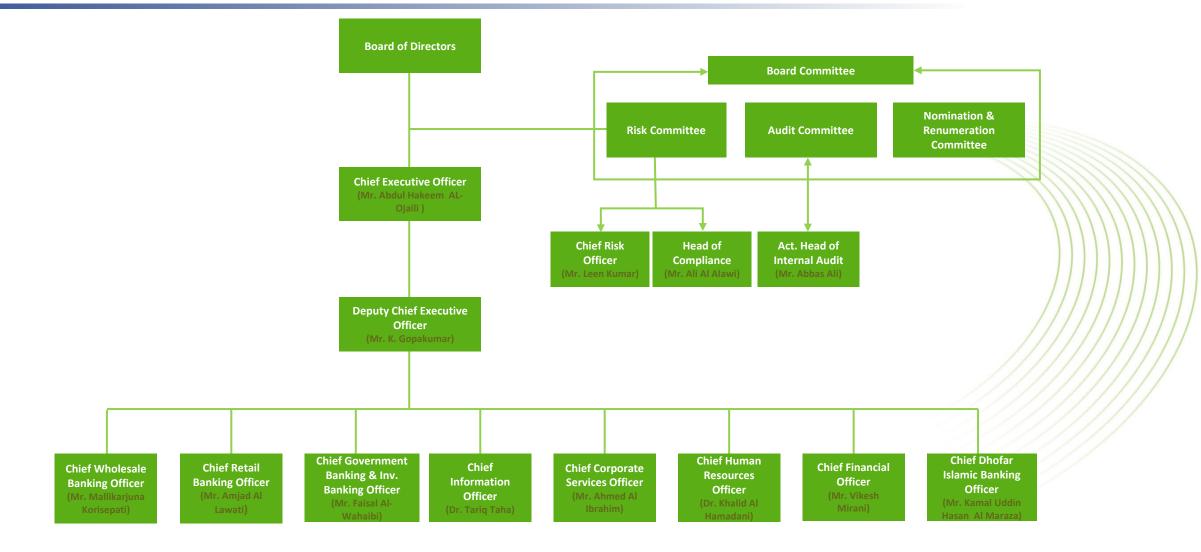
### **Board Members & Board Committees**



E	Bank Dhofar Board of Directors					
BEC	BAC		BRC	BNRC		
Board Executive Committee	Board Audit Committee	Board	l Risk Committee	Board Nomination & Remuneration Committee		
Name of Director	Position	Year of Appointment	Appointment Expiration	Basis of Membership		
H.E. Eng. Abdul Hafidh Salim Rajab Al Ojaili	Chairman	2022	2025	Non-independent		
Mr. Ahmed Said Al Mahrezi	Vice-Chairman	2022	2025	Independent		
Sheikh Tariq Salim Mustahail Al Mashani	Director	2022	2025	Independent		
Mr. Mohammed Yousuf Alawi Al Ibrahim	Director	2022	2025	Independent		
Mr. Tariq Abdul Hafidh Al Ojaili	Director	2022	2025	Non-independent		
Sheikh Khalid Said Al Wahaibi	Director	2022	2025	Independent		
Sheikh Ahmed Sultan Rashid Al Yaqoubi	Director	2022	2025	Independent		
Dr. Hamdan Abdul Hafidh Hamdan Al Farsi	Director	2022	2025	Independent		
Mr. Faisal Mohammed Moosa Al Yousef	Director	2022	2025	Non-Independent		



### **Organizational Structure**



### بنك ظفار BankDhofar

### **Balance Sheet**

OMR millions	2018	2019	2020	2021	2022	2023	Mar-24
ASSETS							
Cash and balances with Central Bank of Oman	302	300	209	251	177	126	130
Loans, advances and financing to banks	329	471	122	125	148	227	363
Loans, advances and financing to customers	3,159	3,063	3,265	3,346	3,430	3,766	3,707
Investment Securities	304	379	458	446	469	459	481
Intangible asset	1	0	12	13	11	12	12
Property and equipment	15	19	10	8	8	9	9
Other assets	104	93	182	249	73	87	83
Total Assets	4,213	4,326	4,257	4,439	4,317	4,686	4,785
LIABILITIES							
Due to banks	369	490	452	461	573	506	408
Deposits to customers	2,925	2,943	2,861	2,976	2,892	3,299	3,499
Subordinated loans	64	64	35	35	0	0	0
Other liabilities	158	142	213	269	136	148	159
Total liabilities	3,515	3,640	3,561	3,740	3,600	3,953	4,067
SHAREHOLDERS' EQUITY							
Share capital	280	300	300	300	300	300	300
Share premium	96	96	96	96	96	96	96
Retained earnings	59	10	34	29	72	81	68
Other reserves	108	125	111	119	94	102	100
Total shareholders' equity	543	531	540	543	562	577	563
Perpetual Tier 1 Capital Securities	156	156	156	156	156	156	156
Total Equity	698	686	696	699	717	733	718
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	4,213	4,326	4,257	4,439	4,317	4,686	4,785

### بناۓظفار BankDhofar

### **Income Statement**

OMR millions	2018	2019	2020	2021	2022	2023	Mar-24
Interest income	175	182	175	173	185	220	56
Interest expense	(87)	(85)	(83)	(90)	(84)	(129)	(32)
Net interest income	88	97	92	83	101	91	24
Net Income from Islamic Financing and Investment Activities	10	12	15	20	22	20	5
Fees and Commission Income	21	18	16	18	19	30	8
Fees and Commission Expense	(5)	(4)	(3)	(2)	(4)	(6)	(2)
Net Fees and Commission Income	16	14	14	15	15	25	7
Other Income	19	7	9	9	6	9	3
Operating Income	132	130	130	126	143	144	38
Operating Expenses	(65)	(71)	(65)	(72)	(70)	(69)	(18)
Profit from Operations	66	58	65	54	73	75	20
Provisions for impairments, recoveries and write-backs	(7)	(22)	(29)	(25)	(33)	(32)	(7)
Profit from Operations after Provisions	60	36	36	29	40	44	12
Income Tax Expense	(9)	(6)	(5)	(4)	(6)	(5)	(2)
NET PROFIT FOR THE YEAR	50	30	31	25	34	39	11



### **THANK YOU**

Our latest financial information and events can be found on our website <u>www.bankdhofar.com</u>

### You may also contact us at :



